

## AIDE MEMOIRE

### UPDATE ON EREBUS MEMORIAL

Date:	18 December 2017	Deadline:	
Reference:	AM 2017/521	Priority:	Low
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### Purpose

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- 1 This aide memoire updates you on recent and proposed work in relation to the Erebus Memorial project.

### Liaison with Stakeholders

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- 2 Your office has communicated with Rev Dr Richard Waugh, who heads a group of victims' relatives advocating for the establishment of a memorial. He is naturally very pleased at the announcement that a memorial is to be created, and keen to play a leading role in this process. The Ministry will certainly work with him as the project is advanced; we note, though, that there are other relatives not associated with his group, and they too will need to be involved – as will other groups of stakeholders.
- 3 At this stage, your office has confirmed with Rev Dr Waugh that you will meet with the families of those most closely affected, but that will not happen until the new year.
- 4 As you have requested, we have liaised with Air New Zealand and had constructive preliminary discussions with Duncan Small, Government Relations Manager. We have agreed with Mr Small that in January senior Ministry representatives will fly to Auckland for a substantive meeting with Air New Zealand staff.
- 5 This meeting will give us an opportunity to talk through the framing and messaging of the project, so that Air New Zealand can confidently participate in its development alongside government. For example, assuming constructive discussions in January, Air New Zealand will make available to us the next of kin information it holds in relation to victims of the disaster. This will be a different (though overlapping) record to that held by Rev Dr Waugh, and will enable us to carefully manage the attendance at your proposed meeting with families next year.
- 6 Over the next few weeks we will also make preliminary contact with other stakeholders, such as the agencies which undertook the difficult task of recovering bodies from the Antarctic, and the Embassies of those countries which lost citizens in the crash.

### Budget Bid

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- 7 We are also preparing a bid for resourcing of the Erebus Memorial to be made available in the 2018 Budget. (A separate briefing on Budget bids is being provided in parallel with this briefing.)

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- 10 In regard to the complexity and sensitivity of the stakeholder relationships, the closest comparable example is the Canterbury Earthquake National Memorial 9(2)(b)(ii) 9(2)(b)(ii) during the planning and execution phases of the project. The families of those killed in the earthquake, around New Zealand and around the world, the severely injured, and those involved in the rescue and recovery operations were closely involved throughout the project. They were particularly closely involved in shaping the theme for the memorial and the location. They were also provided regular opportunities throughout the design selection process to provide comments on individual designs which were taken into account by the design jury when making their decision on the final recommended design.
- 11 Maintenance costs for the Erebus Memorial of \$50,000 per annum and depreciation of up to \$60,000 per annum (full depreciation over a term of 50 years) are proposed also.

## Design and Location

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- 12 There will be considerable interest in the framing of the 'concept' of the Memorial (which will drive the design competition), and its location. These are matters that will be worked through as the project is advanced, and will be influenced by meetings with stakeholders.
- 13 We will stay in close contact with your office on the matter of the Memorial, so that your views can inform the development of the documentation and messaging.

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