



Rt Hon Jacinda Ardern

Minister for Arts, Culture and Heritage

**DRAFT CABINET PAPER: NATIONAL EREBUS MEMORIAL:  
RESOURCING REQUIREMENTS**

<b>Date:</b>	27 September 2018	<b>Priority:</b>	High
<b>Security classification:</b>	Sensitive	<b>Reference:</b>	BR2018/532

Minister	Action Sought	Deadline
Rt Hon Jacinda Ardern Arts, Culture and Heritage	<b>Note</b> the attached draft Cabinet paper <b>Sign</b> the attached Cabinet paper if you agree	4 October 2018

Contacts			
Name	Position	Contact	1 <sup>st</sup> Contact
Tamsin Evans	Group Manager, Delivery	9 (2) (a)	
Brodie Stubbs	Manager Memorials and Taonga	9 (2) (a)	✓

Minister's office to complete	<input type="checkbox"/> Approved	<input type="checkbox"/> Declined
	<input type="checkbox"/> Noted	<input type="checkbox"/> Needs change
	<input type="checkbox"/> Seen	<input type="checkbox"/> Overtaken by events
	<input type="checkbox"/> See Minister's notes	<input type="checkbox"/> Withdrawn
Comments:		

PROACTIVELY RELEASED

## Purpose

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1. To provide you with a draft Cabinet paper for either your approval or further feedback seeking to secure the funding for the National Erebus Memorial.

## Key Messages

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2. The total cost of the project will be \$3.500 million. Of this, the projected cost to design and build the memorial is \$3.100 million. Operating funding for project management, stakeholder management, and events including for the opening of the memorial total \$0.400 million.
3. It is proposed to reprioritise an unspent balance of \$0.900 million from the development of Pukeahu National War Memorial Park to offset part of the capital cost of the project.
4. It is necessary to secure the funding between Budgets in order to commence the design competition.

## Recommendations

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5. The Ministry for Culture and Heritage recommends that you:

- |   |  |          |
|---|--|----------|
| 1 | <b>Note</b> the attached draft Cabinet paper | YES / NO |
| 2 | <b>Agree</b> the attached Cabinet paper      | YES / NO |

9(2)(a)



Brodie Stubbs  
**Manager, Memorials and Taonga**

Rt Hon Jacinda Ardern  
**Minister for Arts, Culture and Heritage**

\_\_\_\_ / \_\_\_\_ / 2018

## Background

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6. The Ministry last provided you with a substantive briefing on the National Erebus Memorial in August 2018 (BR2018/471 refers). Progress continues to be made, particularly with the engagement with families in preparation for your meeting with them on 28 November.
7. Following a meeting with officials on 12 September 2018, at which a number of issues for the proposed memorial were discussed, we have prepared a draft Cabinet paper for your consideration. The paper is focussed on securing the funding for the memorial.

## Timing for the Funding Request

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8. In order to meet the deadline of May 2020 for the completion of the memorial, it is necessary to start the design selection process as soon as possible – ideally no later than October. The prerequisites for the design completion is securing the site and the funding.
9. Although MCH will not need access to the majority of the capital costs before the 2019/20 financial year, the funding request cannot wait for the usual Budget process.

## Ensuring the Memorial Provides Resolution and Comfort

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10. Not in scope of the request

11.

## Consultation

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12. Treasury was consulted in the drafting of the attached Cabinet paper and support the recommendations.

## Financial implications

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13. The projected cost to design and build the memorial is \$3.100 million.
14. It is proposed to reprioritise an unspent balance of \$0.900 million from the development of Pukeahu National War Memorial Park to offset part of the capital cost of the project.

15. It is expected that non-departmental costs associated with the ongoing maintenance for the Memorial will be \$0.050 million per annum. The National Memorial will need to be well maintained. This will provide stakeholders and the public with confidence that the Crown (MCH) is a responsible steward of the National Memorial. By way of comparison, \$0.080 million was agreed for the ongoing maintenance of the \$10 million Canterbury Earthquake Memorial. Depreciation costs of the asset are also being sought.
16. Departmental expenditure of \$0.400 million in the 2018/19 and 2019/20 financial years incurred in relation to this asset will include costs associated with project management, stakeholder engagement and conducting a competition to select the memorial design. MCH is not seeking ongoing operating funding as the memorial is able to be included in its biennial visits to Auckland to inspect and maintain other national monuments and war graves in the region.

### **Next steps**

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17. Unless you have any feedback on the paper, it is recommended that you sign it.

### **Appendices**

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Appendix 1: Cabinet Paper – NATIONAL EREBUS MEMORIAL: RESOURCING REQUIREMENTS

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